

I03 – Training package for social and green NGO leadership

Modul 5: Testing and prototyping the NGO idea

Prepared by UPB



NGEnvironment

Foster European Active Citizenship and Sustainability
Through Ecological Thinking by NGO's

Erasmus+ Programme - Strategic Partnership
AGREEMENT N°:
2018-1-DE02-KA204-005014

Learning Outcomes

The aim of this module 5 is to test and prototype the NGO idea. It highlights the importance of distinguished competences to test and prototype NGO idea.

The learning outcomes can be defined as follows:

- ❖ Learn what is important by founding an NGO
- ❖ The Business Model Canvas: overview, repetition and practical relevance
- ❖ Learning skills to test and prototype the NGO idea
 - ❖ Examples for running a NGO



Agenda

Unit 1: What is important to found an own NGO

- 1.1 What are Business Models?
- 1.2 Business Model Canvas
- 1.3 Business Model Canvas and NGO

Unit 2: Running your own NGO idea

- 2.1 Example for running your own NGO Idea
- 2.2 What is your NGO idea?
- 2.3 Closer look: What is important for founding your NGO

1.1 What are Business Models?

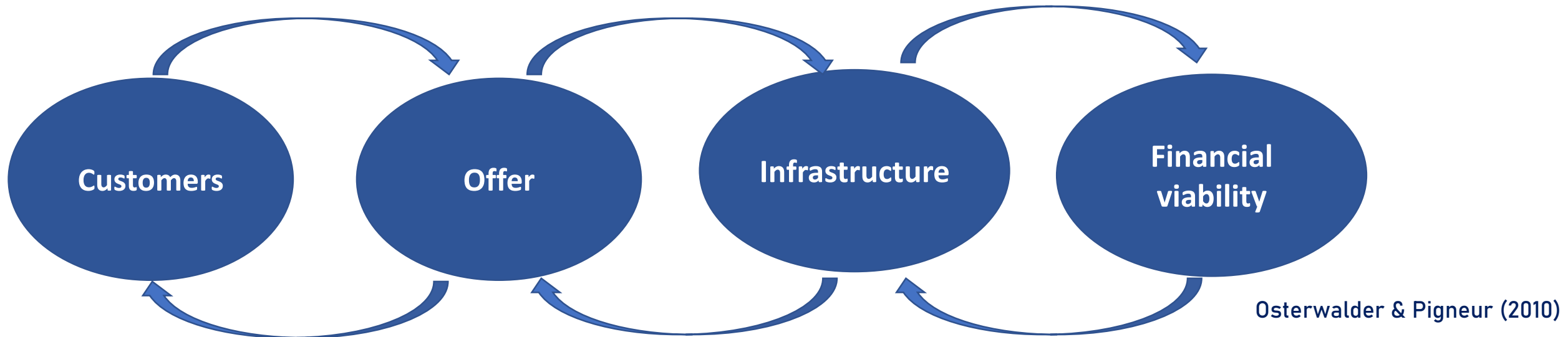
It “describes the rationale of how an organisation creates, delivers and captures value” (Osterwalder & Pigneur, 2010, p.14)

by articulating

“the logic, the data and other evidence that support a value proposition of the customer, and a viable structure of revenues and costs for the enterprise delivering that value”
(Teece, 2010, p.173)

1.2 Business Model Canvas

In order to facilitate the development or improvement of business structures, proposed the Business Model Canvas as a simple business framework that structures the 9 main blocks of a business model, covering the following areas:



1.3 Business Model Canvas and NGO

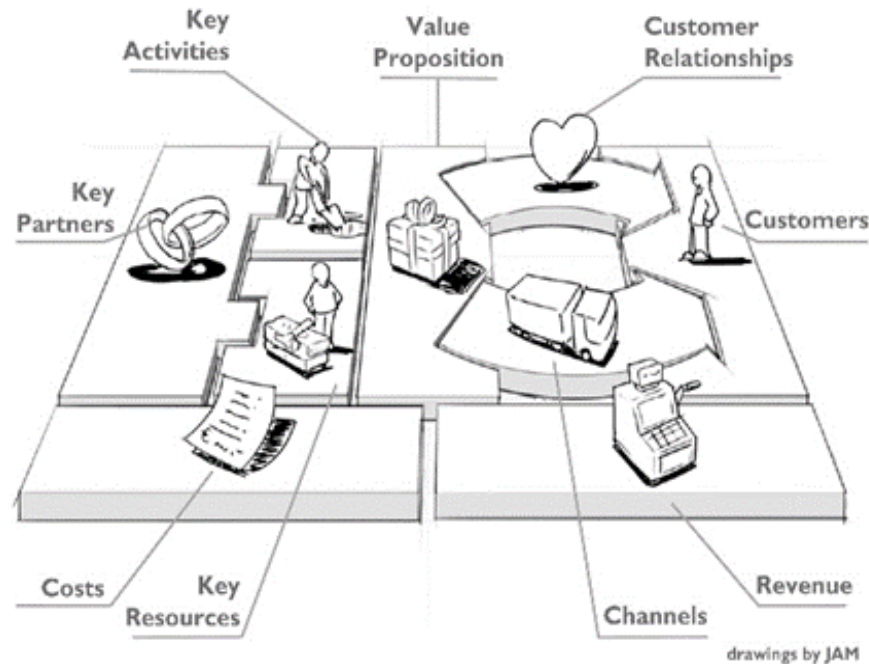
The Business Model Canvas can also be applied in NGOs, non-profit organisations, charities and for-profit social ventures.

The only main difference is the focus of the enterprise, because many social enterprises **don't focus only in profitable activities, but also in social and environmental issues.**

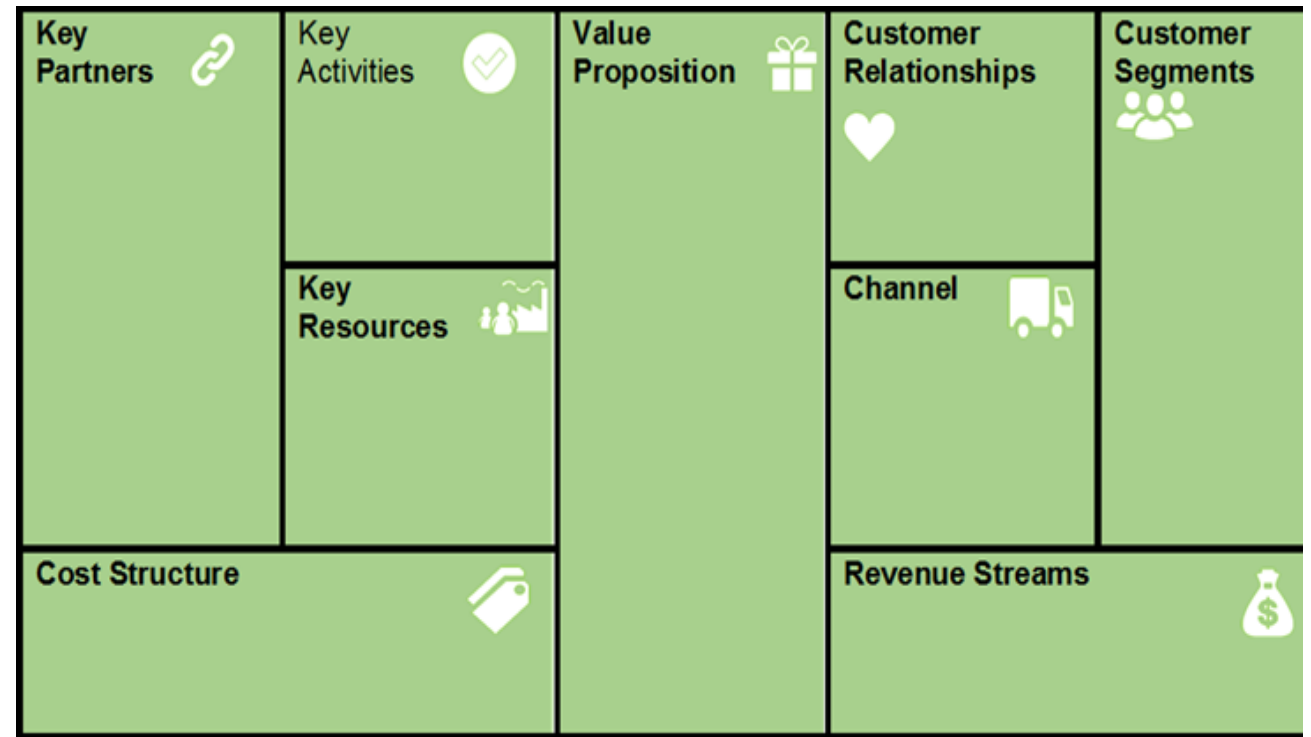
Qastharin & Liu (2014)

1.3 Business Model Canvas and NGO

What are the components of the Business Model Canvas?



Business Model Canvas. Adapted by Osterwalder & Pigneur (2010)

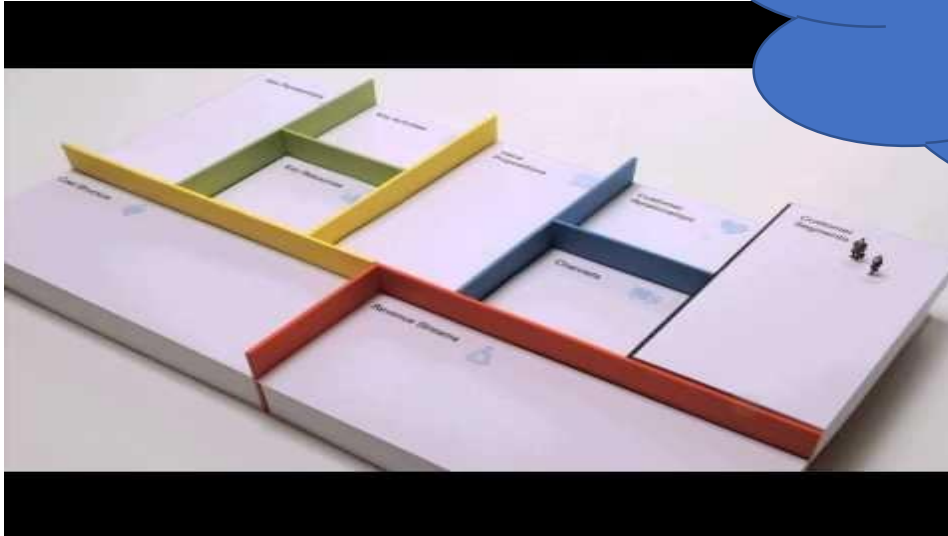


Business Model Canvas. Adapted by Osterwalder & Pigneur (2010)

1.3 Business Model Canvas and NGO

Task

TASK!
Please watch the video and take notes. Please use the following Business Model Canvas template (next slide).

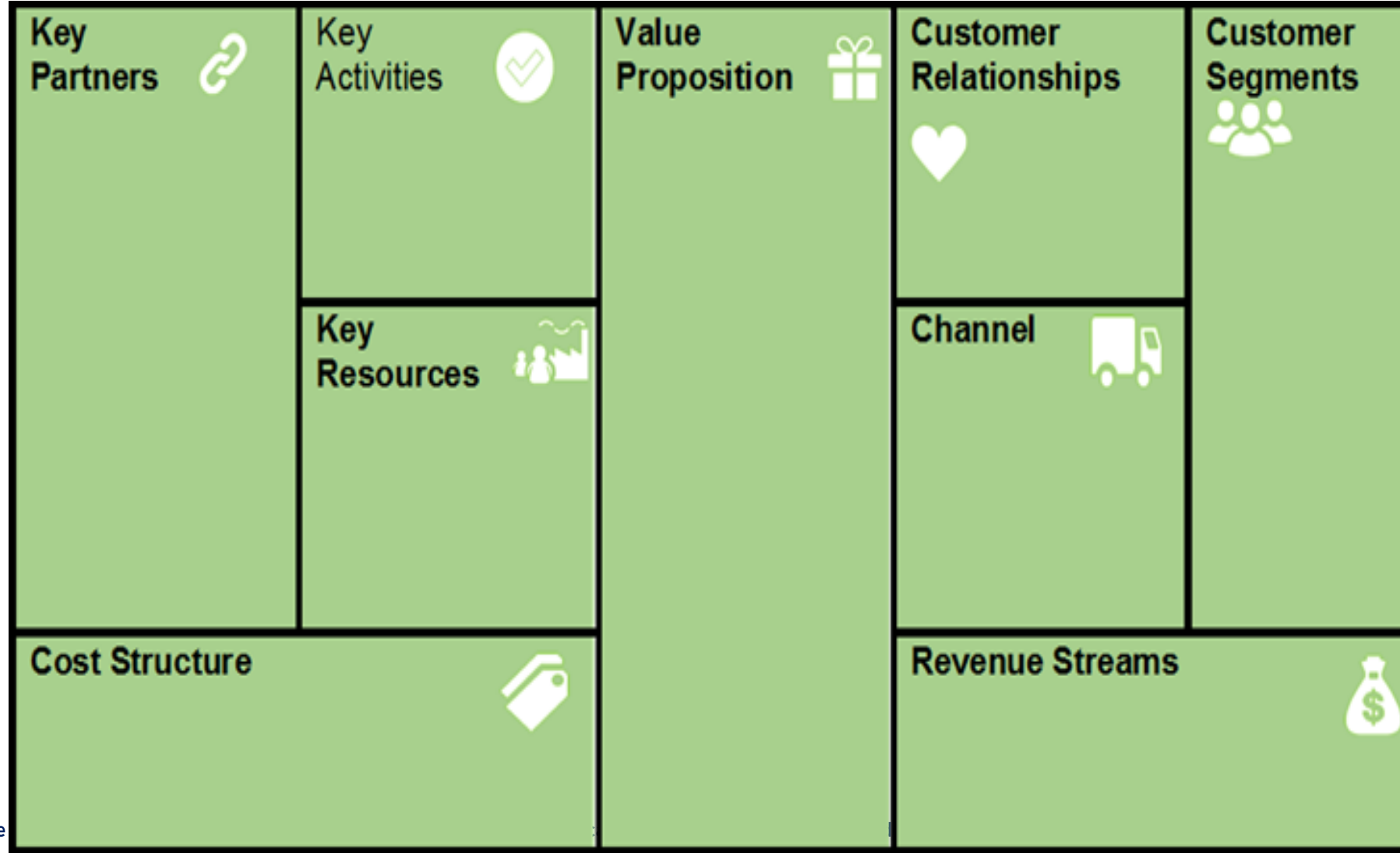


<https://www.youtube.com/watch?v=QoA0zMTLP5s>

1.3 Business Model Canvas and NGO

Please use this
Business Model
Canvas template

Task



Business Model Canvas. Adapted
by Osterwalder & Pigneur (2010)

1.3 Business Model Canvas and NGO

Summary of the main parts of the Business Model Canvas

Revenue streams

How an organisation **create several revenue streams** to generate **cash flow in a continuous way**

Key resources

The essential resources to **create value for customers**

Key activities

The **essential activities and actions** that an enterprise must do to **make their business running**.

Key partnerships

The **network of partners and suppliers** that optimise and improve the business model

Cost structure

All the costs associated to **the operationalisation** of the business model.



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Unit 2: Running your own NGO idea

- 2.1 Example for running your own NGO Idea
- 2.2 What is your NGO idea?
- 2.3 Closer look: What is important for founding your NGO

Unit 2: Running your own NGO



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2.1 Example for running your own NGO Idea

Protect the turtles



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2.1 Example for running your own NGO Idea

Protect the turtles

Plastic waste in the sea:
oceans threaten to suffocate from plastic waste

Help needed:
injured turtle and egg laying

Development of a turtle care
station with medical supplies



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2.2 What is your NGO idea?



2.2 What is your NGO idea?

Task

What are you going to do?

Who will be addressed?

- Who is your typical customer?
- Describe where your typical customers are based

Please create a company name!

TASK!

Please describe your NGO
idea and create a name
for your NGO!

2.3 Closer look: What is important for founding your NGO

(1) Executive Summary about your mission, your vision, your purpose

(2) Key partners

(3) Key activities

(4) Key resources

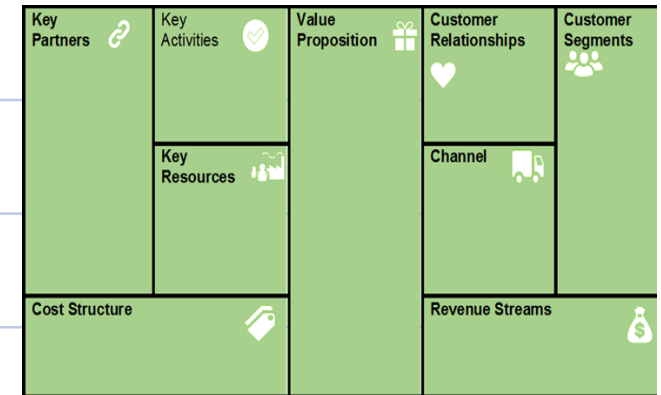
(5) Value propositions

(6) Channels

(7) Customer segments

(8) Cost structure

(9) Revenue Streams



Parts from Canvas Model: Link:
<https://www.bing.com/search?q=canvas+model+english&qsn&form=QBRE&sp=-1&ghc=2&pq=canvas+model+en&sc=3-15&sk=&cvid=3287E869094C42E4B10F3A291FAEEA09>

2.3 Closer look: What is important for founding your NGO

(1) Executive Summary:

We want to protect
turtles in Bali,
Indonesia. (etc.)

(2) Key partners: veterinarians, volunteers, ecologists, etc.,

(3) Key activities: collect donations, clean beach, dissemination, care for the turtles

(4) Key resources: Donates and volunteers

(5) Value propositions: Help the turtles

(6) Channels:

(7) Customer segments:

(8) Cost structure:

(9) Revenue Streams:

Parts from Canvas Model: Link:
<https://www.bing.com/search?q=canvas+model+english&qsn&form=QBRE&sp=-1&ghc=2&pq=canvas+model+en&sc=3-15&sk=&cvid=3287E869094C42E4B10F3A291FAEEA09>



2.3 Closer look: What is important for founding your NGO

Task

TASK!
Think of your NGO idea!
Please use this Business Model Canvas
template to fill in the blanks!
Please present your NGO idea to the group!

2.3 Closer look: What is important for founding your NGO

(1) Executive
Summary

(2) Key partners

(3) Key activities

(4) Key resources

(5) Value propositions

(6) Channels

(7) Customer segments

(8) Cost structure

(9) Revenue Streams

TASK!

Think of your NGO idea!

Please use this Business Model
Canvas template to fill in the
blanks!

Task



2.3 Closer look: What is important for founding your NGO

(1) Executive
Summary

(2) Key partners

(3) Key activities

(4) Key resources

(5) Value propositions

(6) Channels

(7) Customer segments

(8) Cost structure

(9) Revenue Streams

Task

2.2 Closer look: What is important for founding your NGO



TASK!

**Please present your Business
Plan!**

Thank you very much for your attention!



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Sources

- ❖ Canvas Model (Online 30.01.2020);
Link: <https://www.bing.com/search?q=canvas+model+english&q=n&form=QBRE&sp=-1&ghc=2&pq=canvas+model+en&sc=3-15&sk=&cvid=3287E869094C42E4B10F3A291FAEEA09>
- ❖ Osterwalder, A. (2009). *The silly business model innovation cow exercise*. Website. Retrieved from: <http://businessmodelalchemist.com/2009/02/silly-business-model-innovation-cow.html>
- ❖ Osterwalder, A. & Pigneur, Y. (2010). *Business Model Generation: A Handbook for Visionaries, Games Changers and Challengers*. USA: John Wiley & Sons
- ❖ Osterwalder, A., Pigneur, Y., Bernarda, G. & Smith, A. (2014). *Value Proposition Design: How to Create Products and Services Customers Want*. USA: John Wiley & Sons
- ❖ Tandemic (2019). Social Business Model Canvas. Website. Retrieved from: <http://www.socialbusinessmodelcanvas.com/>
- ❖ <https://www.youtube.com/watch?v=QoAOzMTLP5s>